



DigitalWorld - NexComm 2023

# Leveraging Collaborative Metaprogramming for Sustainable Innovation and Co-Creation

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# *Leveraging Collaborative Metaprogramming for Sustainable Innovation and Co-Creation*

- Introduction
- On Evolvable Metaprogramming
- Co-Creating Software Applications
- Scaling Generative Programming
- Conclusion

LEVERAGING METAPROGRAMMING

## **Overview**



# *Leveraging Collaborative Metaprogramming for Sustainable Innovation and Co-Creation*

- Introduction
  - About us and our goals
  - On leverage effects
- On Evolvable Metaprogramming
- Co-Creating Software Applications
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LEVERAGING METAPROGRAMMING

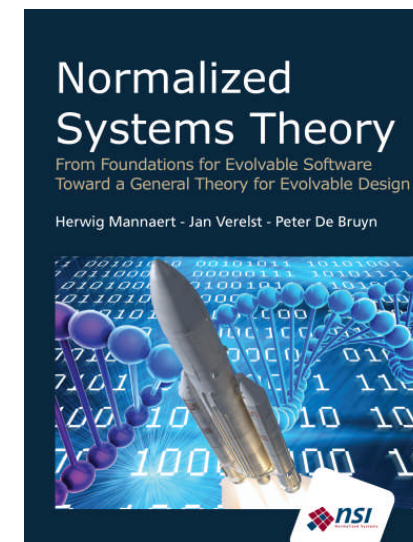
## **Overview**



# On myself, my colleagues, and our work



- Electronics engineer, PhD in computer vision
- Co-created *Normalized Systems Theory* on engineering and architecture of evolvable software systems, i.e., enabling software to cope with change
  - Books and papers (140 publications), and YouTube channel
  - Human adoption
    - Spin off company with 45 software engineers
    - > 60 software engineers at customers / partners
  - Software production
    - Suite of code generators and tools
    - Many software projects *AND* products, e.g.,
      - Energy monitoring suite
      - Privacy and security management suite
      - Command & Control suite for medical drone transports
- Full professor on University of Antwerp, not an esteemed researcher



# On our goals



- We want to provide a theoretical framework and tools that enable the creation of software systems with unseen levels of evolvability
  - Able to cope with changing functional requirements and technologies
  - Defeating the *Law of Increasing Complexity* by Manny Lehman
- We want to achieve a critical mass in software systems to prove this
- As all real engineers, we want to contribute to our society

Our mission is to contribute to society. It is always about making things better.

- *Tim Minshall*



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# On Technology and Engineering



- The fundamental purpose of technology/engineering is to contribute to human *prosperity and well-being* by inventing *artifacts and techniques*
  - to increase productivity through *leverage effects*:
    - *Fishing*: manual → spear → fishing net
    - *Transport*: walking → chariot → car
    - *Digging*: manual → shovel → excavator
    - *Computing*: paper → calculator → computer
    - *Communicating*: courier → letter → message
  - to support and improve life in general:
    - Treatments and medicines to cure patients
    - Information systems to consolidate knowledge



# On Technology and Engineering

- True realization of these leverage effects requires:
  - **Scalability** of production:
    - No huge efforts
    - No scarce resources
    - No rare capabilities
    - *Technical complexity of **manufacturing***
  - **Sustainability** of production:
    - No depletion of resources
    - No production of poisonous substances
    - No jeopardizing of health
    - *Technical complexity of **maintenance***



# On Technology and Engineering



- In general, but *certainly in software*:
  - **Scalability** is related to *ability to collaborate*:
    - Control communication effort, e.g., “The Mythical Man-Month”
    - Unleash armies of volunteers, e.g., Open Source movement
    - *Technical complexity of collaborative manufacturing*
  - **Sustainability** is related to *ability to evolve*:
    - Upgrade and strengthen artifacts instead of destroying and producing new ones
    - Imagine evolving information systems instead of replacing legacy systems
    - *Technical complexity of evolutionary maintenance*

## *Leveraging Collaborative Metaprogramming for Sustainable Innovation and Co-Creation*

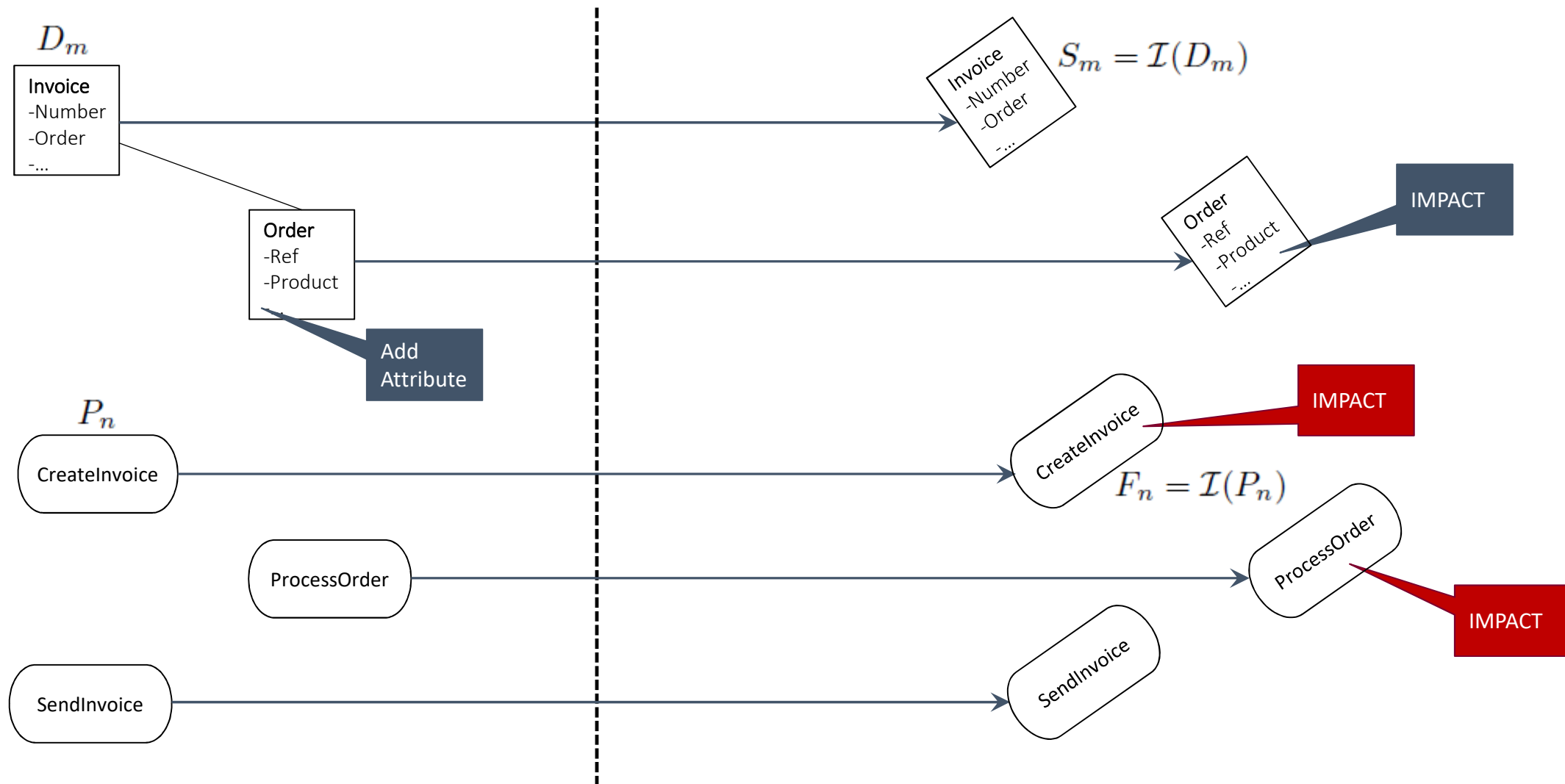
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LEVERAGING METAPROGRAMMING

### **Overview**



# Change Ripples: A Basic Transformation

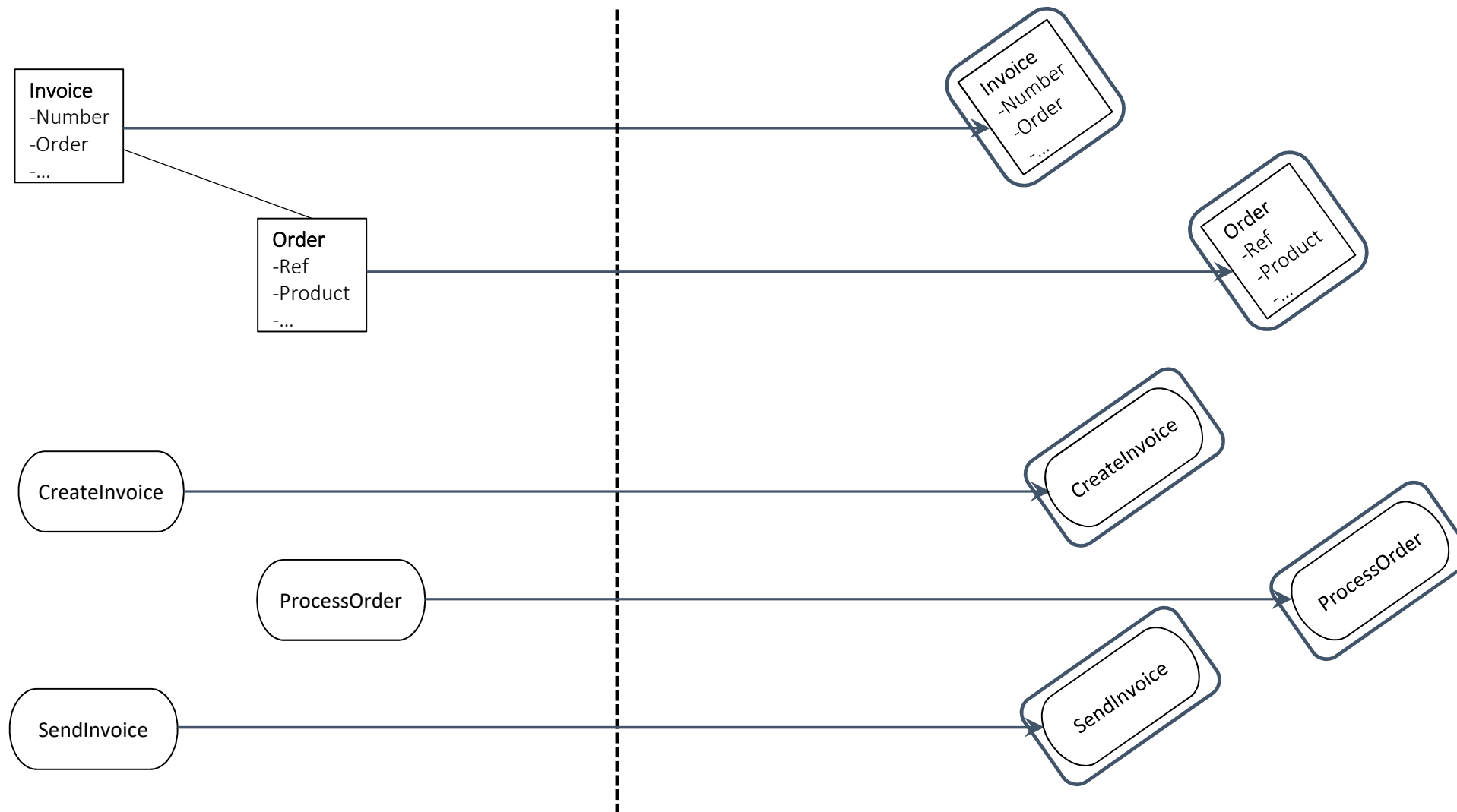


# Design Theorems for Stable Software

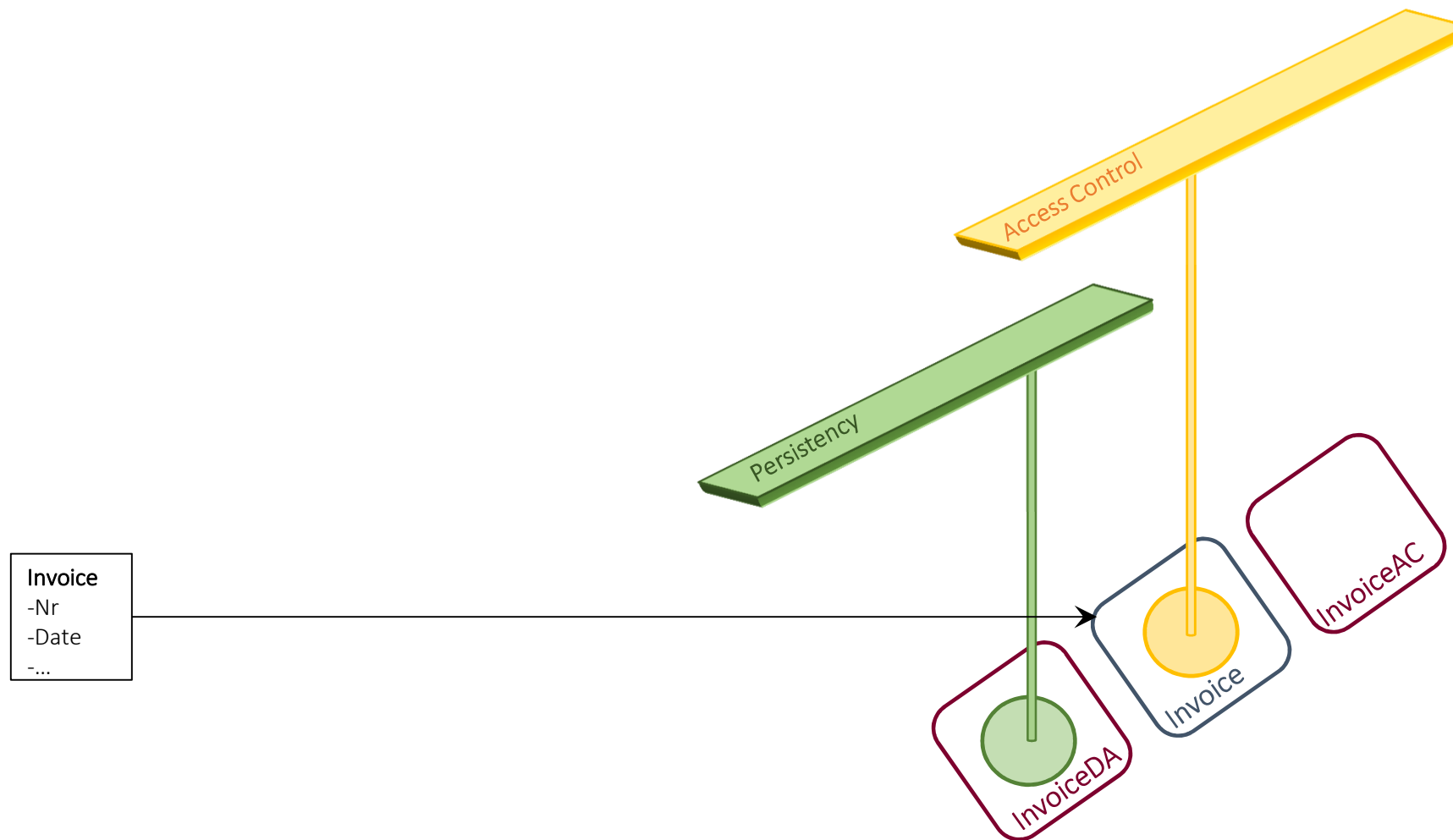


- In order to avoid dynamic instabilities in the software design cycle, the *rippling of changes needs to be depleted or damped:  $a = 0$*
- As these ripples create *combinations of multiple changes* for every functional change, we call these instabilities ***combinatorial effects***
- Demanding systems theoretic stability for the software transformation, leads to the derivation of ***principles*** in line with existing heuristics
- Adhering to these principles avoids dynamic instabilities, meaning that these *principles are necessary, not sufficient for systems stability*

# Encapsulating Basic Primitives

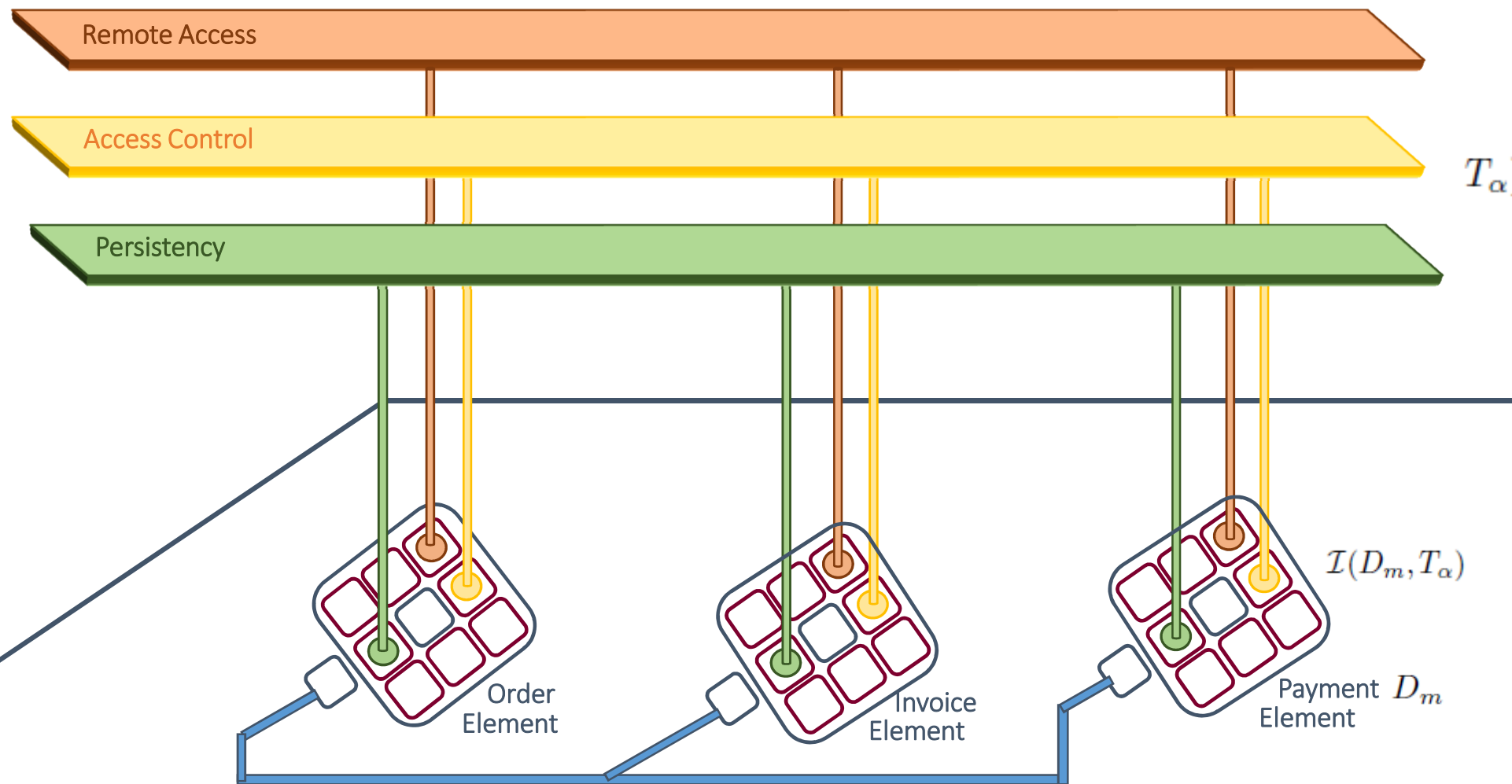


# Separating Cross-Cutting Concerns





# The Emergence of Elements

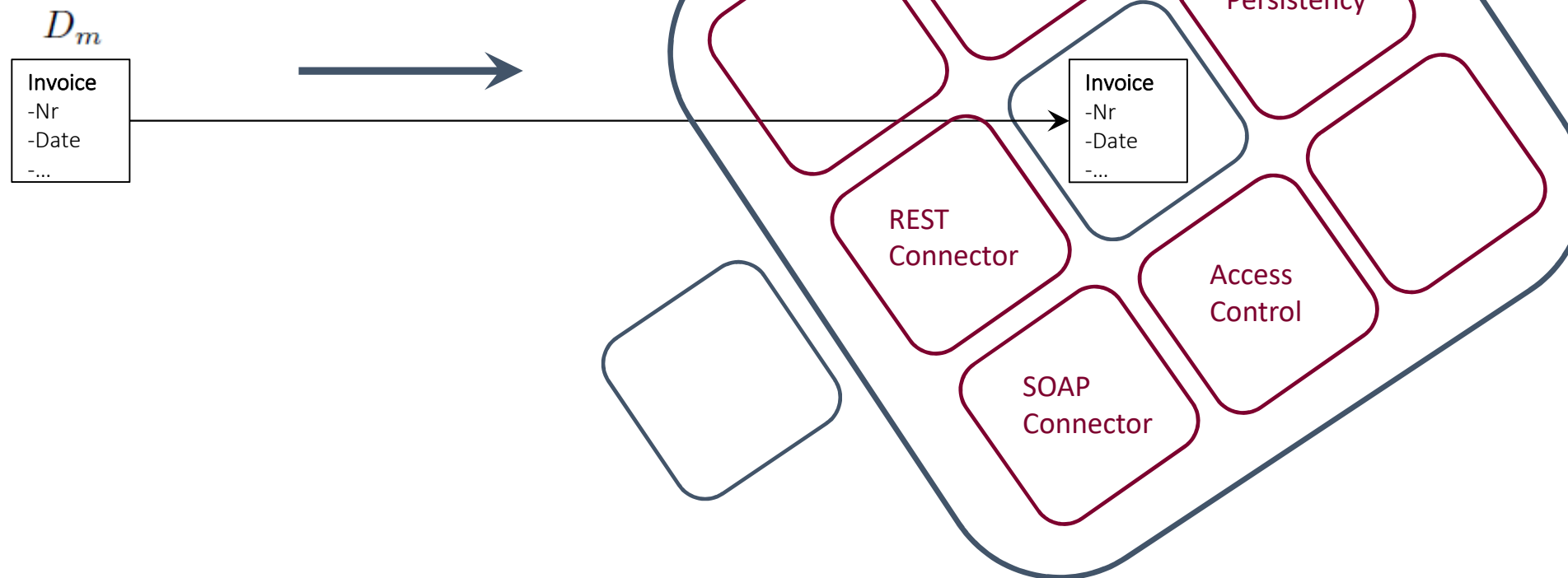


# An Advanced Transformation

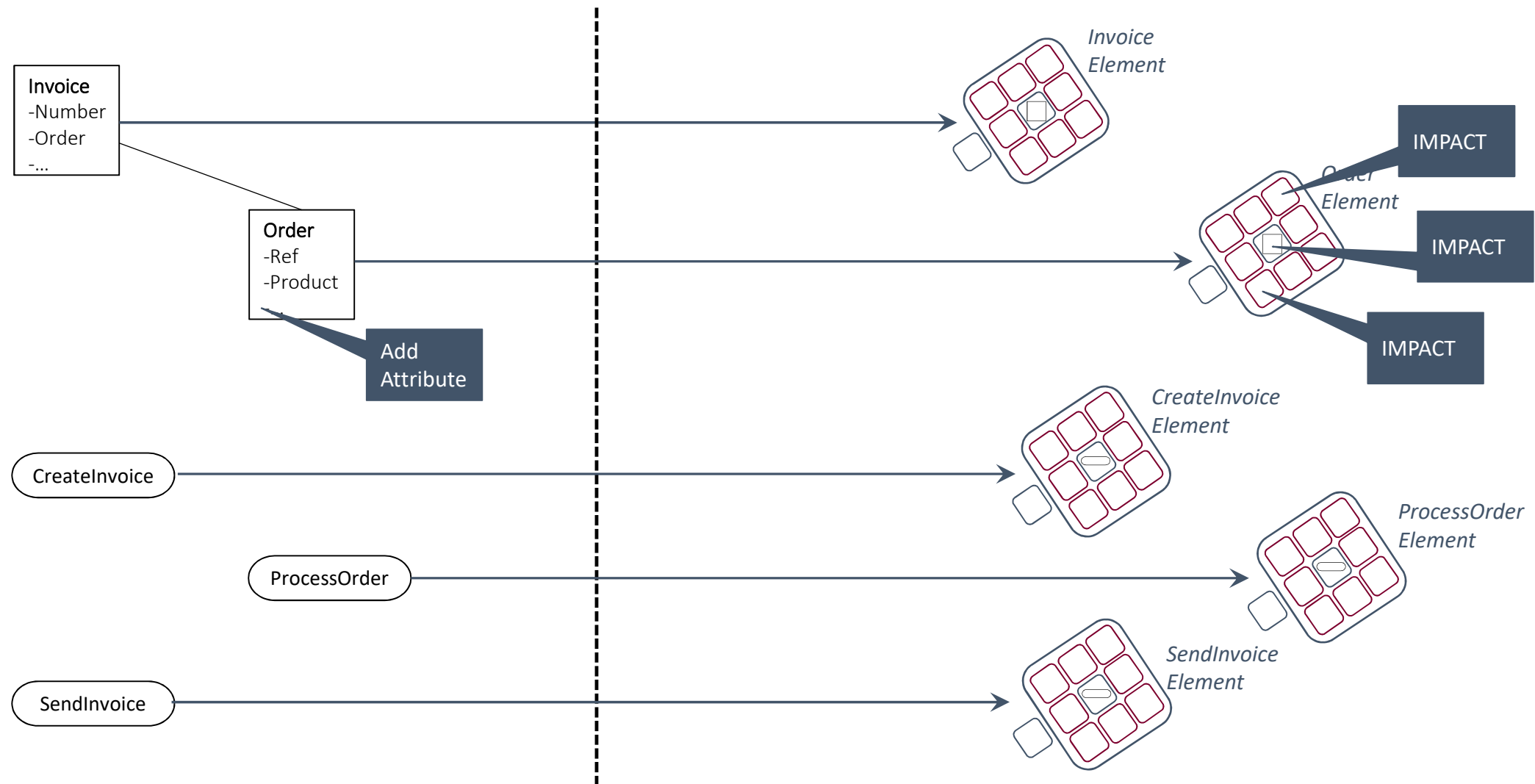


$$\mathcal{I}(D_m, T_\alpha) = \{S_{m,k}\}_{k=1,\dots,K} \cup \{F_{m,l}\}_{l=1,\dots,L}$$

*Invoice  
Element*



# An Advanced Transformation





# Normalized Systems Elements

- Element structures are needed *to interconnect with CCC solutions*
- NS defines 5 types of elements, aligned with basic software concepts:
  - *Data elements*, to represent data variables and structures
  - *Task elements*, to represent instructions and/or functions
  - *Flow elements*, to handle control flow and orchestrations
  - *Connector elements*, to allow for input/output commands
  - *Trigger elements*, to offer periodic clock-like control
- It seems obvious to **use code generation** techniques to create instances of these recurrent element structures
- Due to its simple and deterministic nature, we refer to this process as *expansion*, and to the generators as *expanders*

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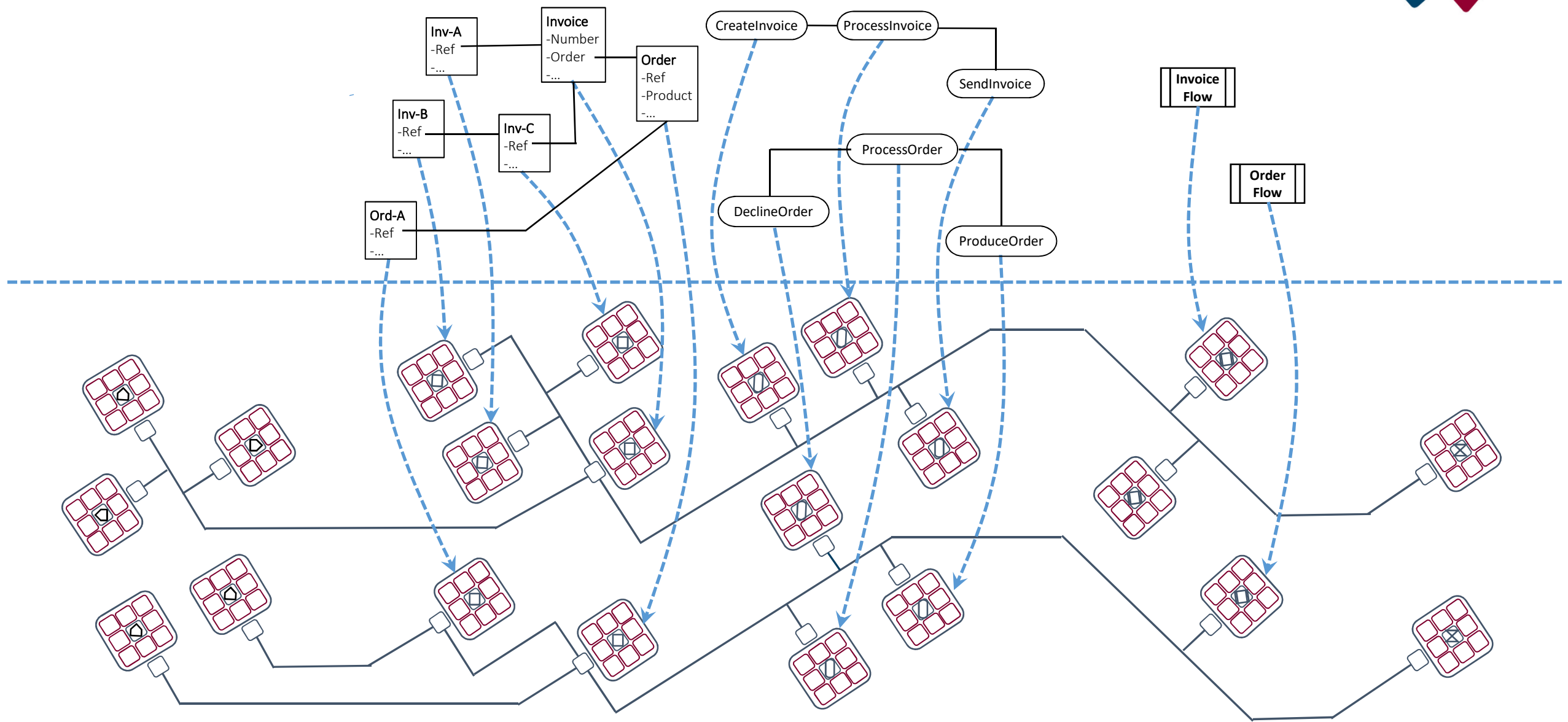
LEVERAGING METAPROGRAMMING

# Overview





# Expansion of Stable Elements





# On Updating Recurring Structure



- Structure should be recurring, as variations:
  - increase complexity of codebase
  - decrease consistency in behaviour
- Recurring structure may need to vary over time:
  - new insights
  - discovery of flaws
  - changes in technologies

*Structural changes may need to be applied with retroactive effect, but the efforts increase with the frequency of change.*

*N instances, update every K → #updates =  $\frac{N(N+K)}{2K}$*

K=50	K=20	K=10	K=5
			5
		10	10
			15
	20	20	20
			25
		30	30
			35
	40	40	40
			45
50		50	50
			55
	60	60	60
			65
		70	70
			75
	80	80	80
			85
		90	90
			95
100	100	100	100
150	300	550	1050

N=100

K	Total
100	100
50	150
20	300
10	550
5	1050
2	2550
1	5050

# On Updating Recurring Structure



- Recurrent stable structures are required to limit complexity and to guarantee consistency
- Recurrent stable structures need to be able to adapt over time, to overcome flaws and technology changes
- Additional custom code is inevitable and needs to be maintained across updated stable structures

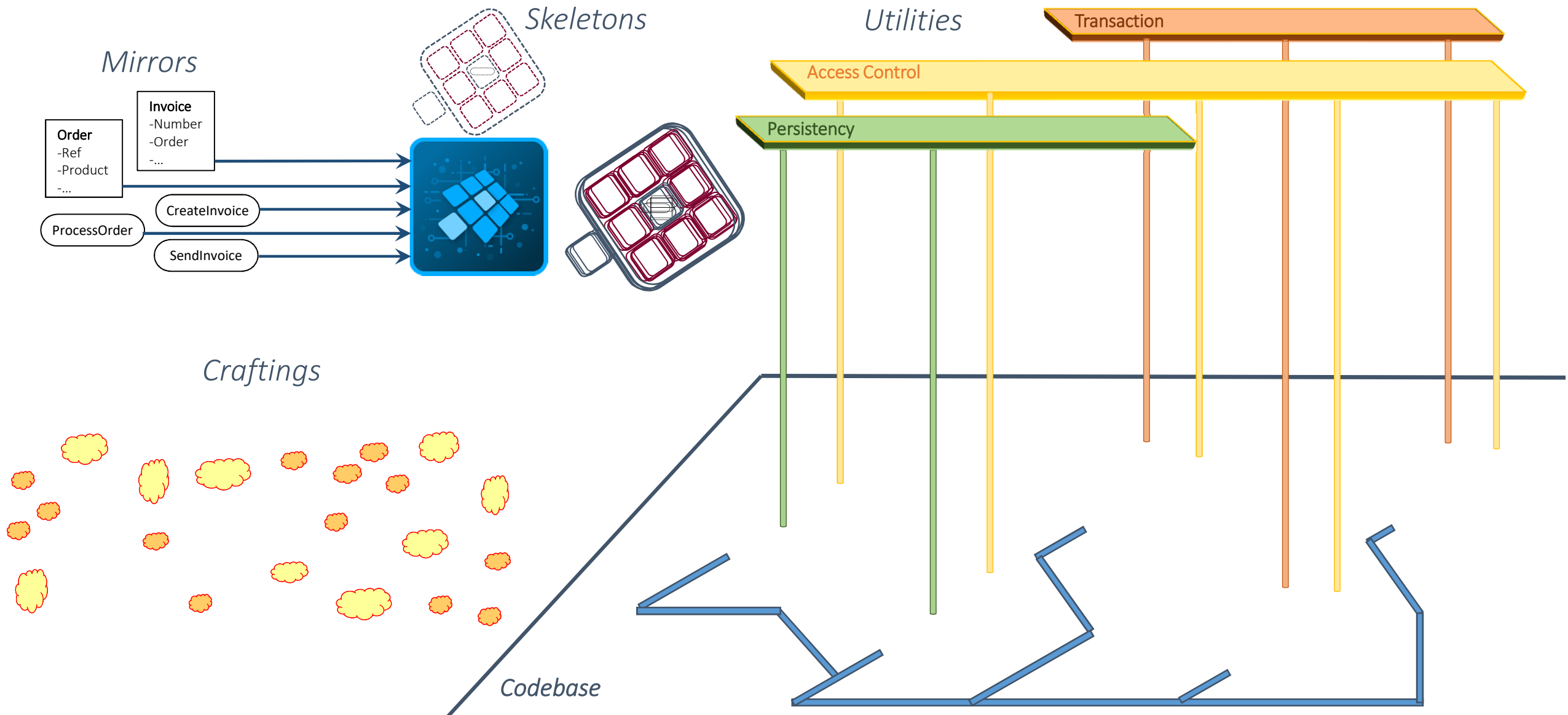
*An automated mechanism is required,  
providing both code generation or expansion,  
and regeneration with harvesting and injection.*



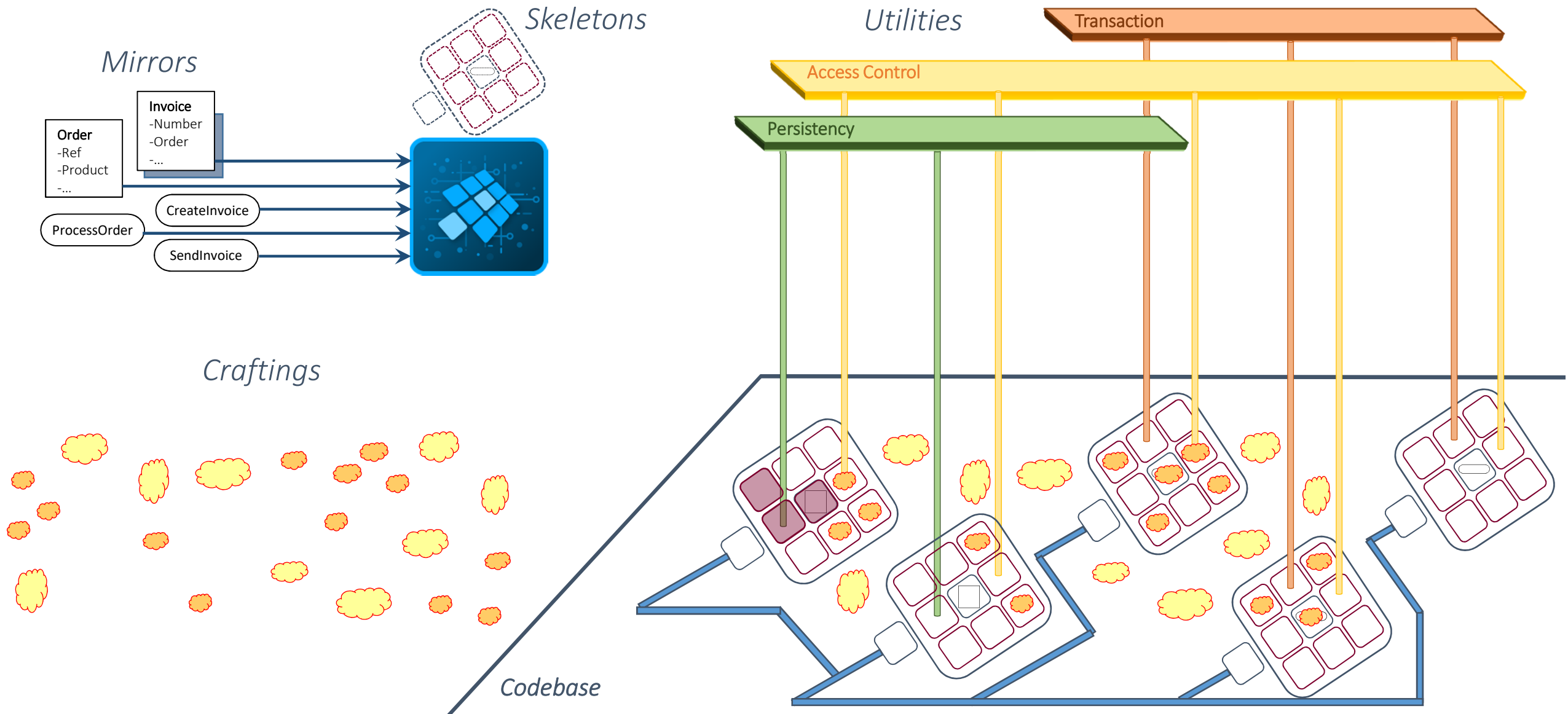
# Variability Dimensions and Expansion

- We identify four dimensions of variability:
  - **M**odels or *mirrors*, new data attributes/relations, new elements
  - **E**xpanders or *skeletons*, new or improved implementations of concerns
  - **I**nfrastructure or *utilities*, new frameworks to implement various concerns
  - **C**ustom code or *craftings*, new or improved implementations of tasks, screens
- *If separated and well encapsulated*
  - Number of versions to maintain is *additive*:  $\#V = \#M + \#E + \#I + \#C$
  - Number of versions available is *multiplicative*:  $\#V = \#M \times \#E \times \#I \times \#C$
  - Where the same holds within any individual dimensions,  
e.g., infrastructure dimension:  $\#I = \#G \times \#P \times \#B \times \#T$

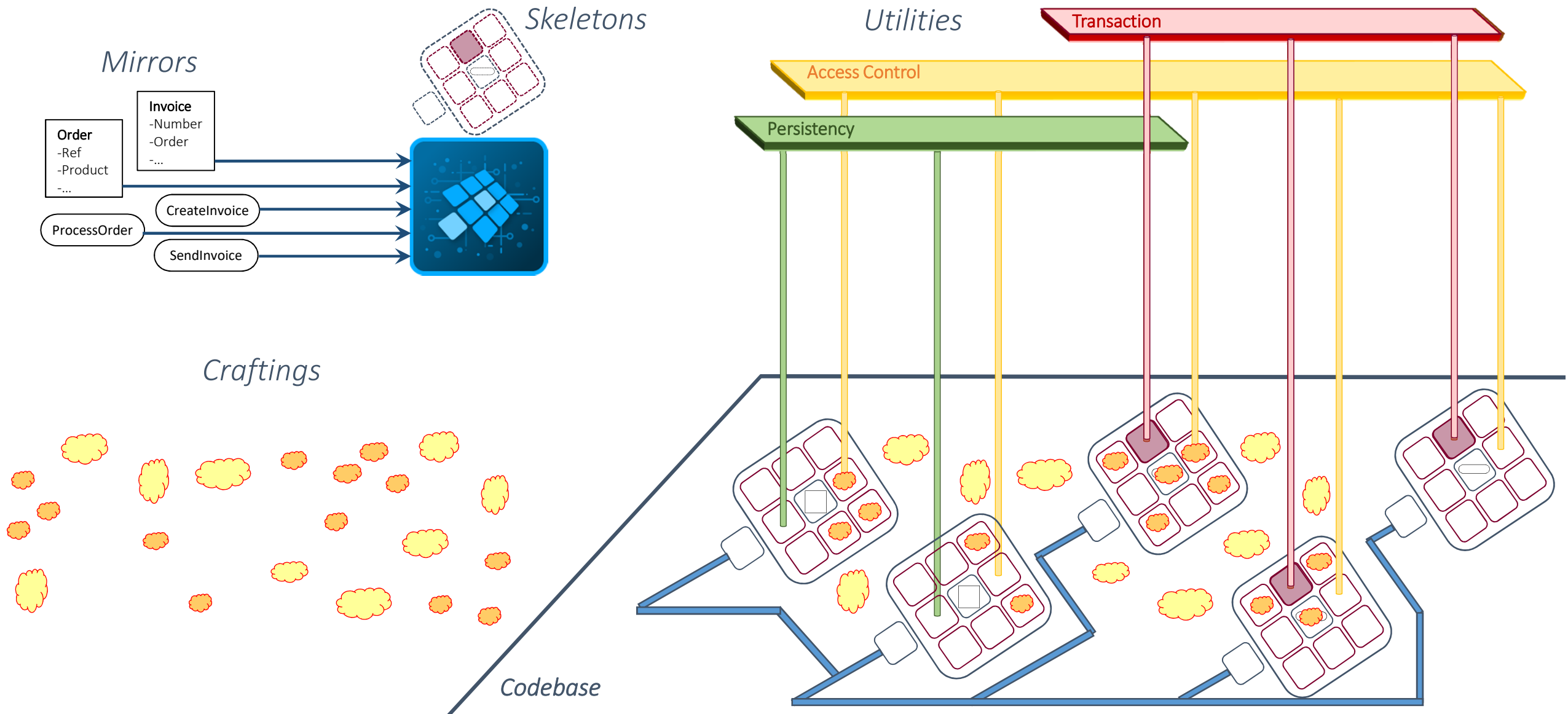
# Integrating the Dimensions of Variability



# Change Dimension 1: The Mirrors

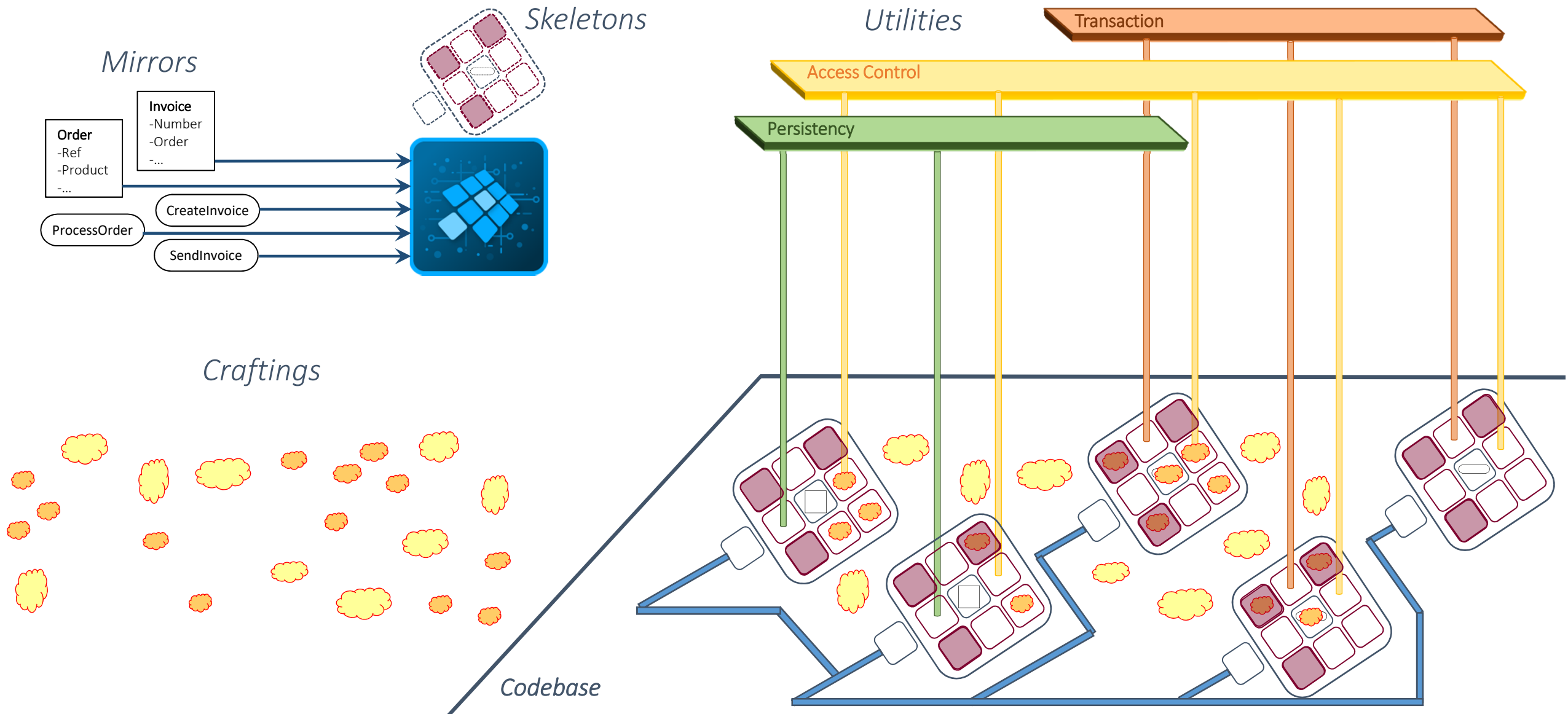


# Change Dimension 2: The Utilities

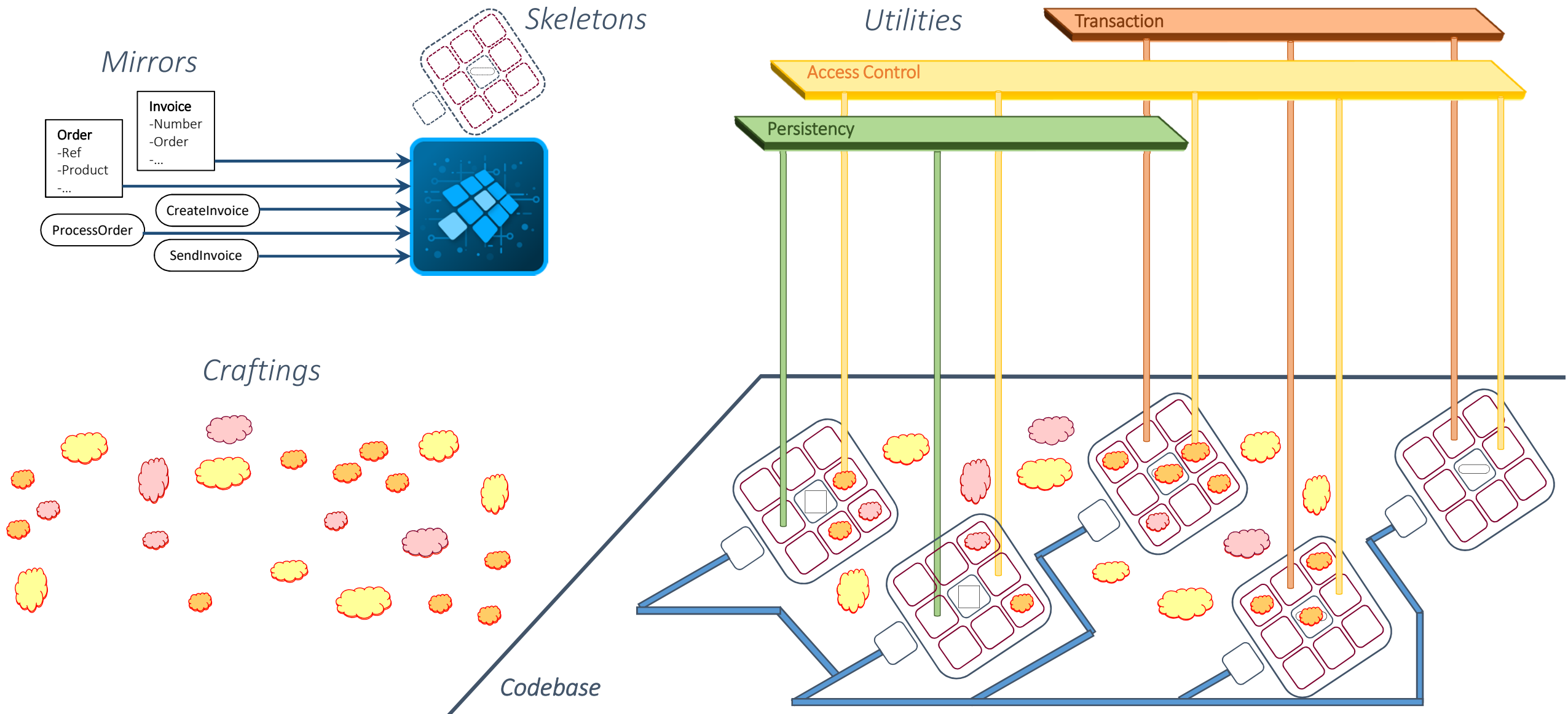




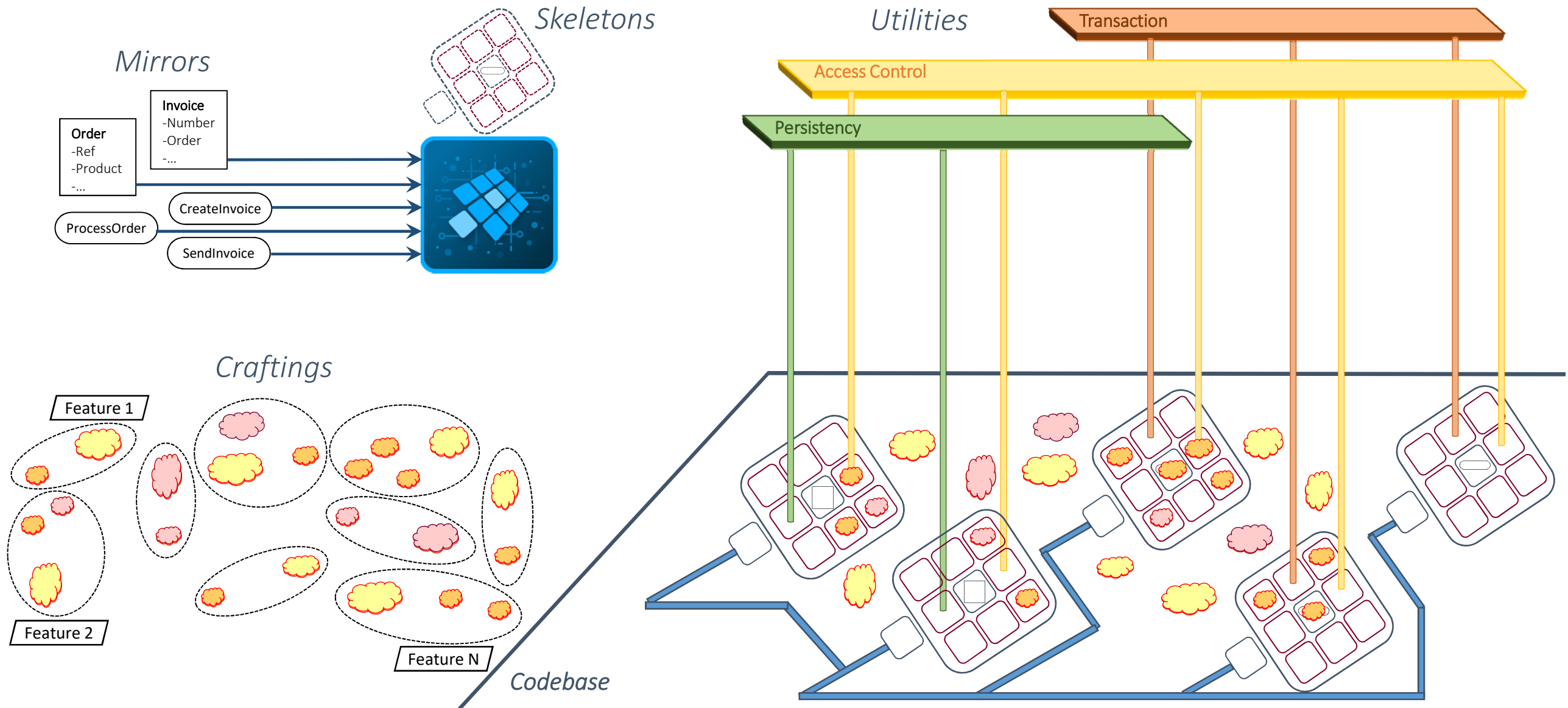
# Change Dimension 3: The Skeletons



# Change Dimension 4: The Craftings



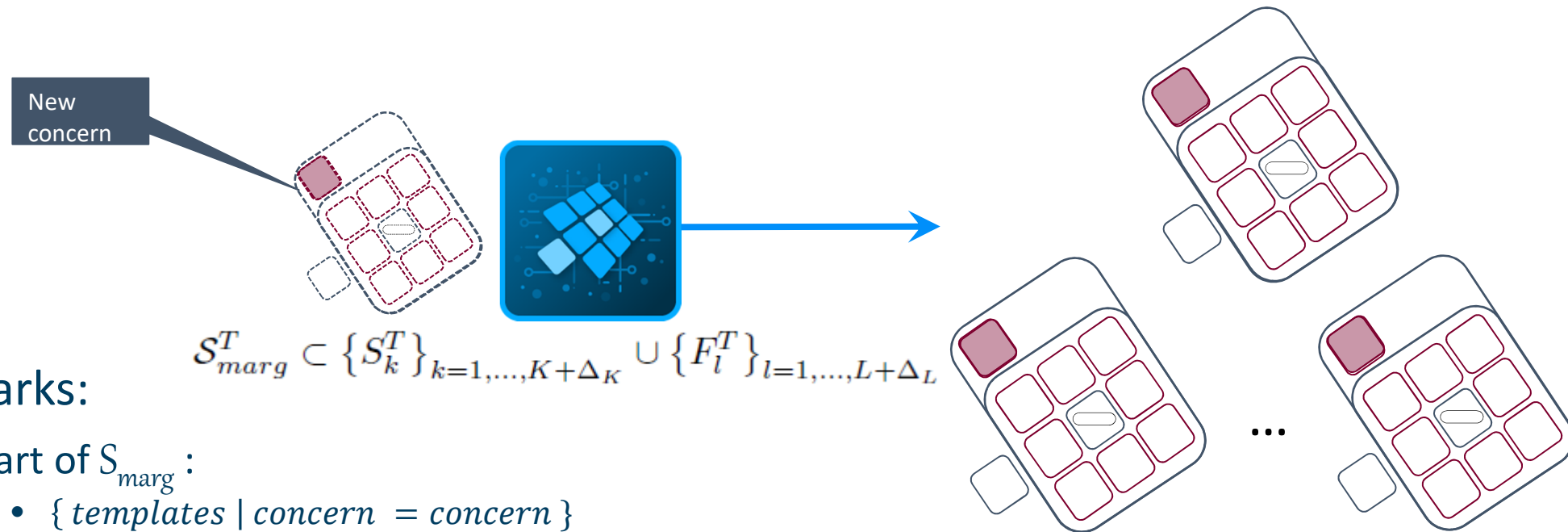
# Change Dimension 4: The Craftings



# Sustaining an Evolving Utility Landscape



**Ex Ante 11 – Expansion** An additional concern for an of element can be made available for all information systems in a stable way.



- Remarks:

- Part of  $\mathcal{S}_{marg}$  :
  - $\{templates \mid concern = concern\}$
- Configuration :
  - Define setting or option

## *Leveraging Collaborative Metaprogramming for Sustainable Innovation and Co-Creation*

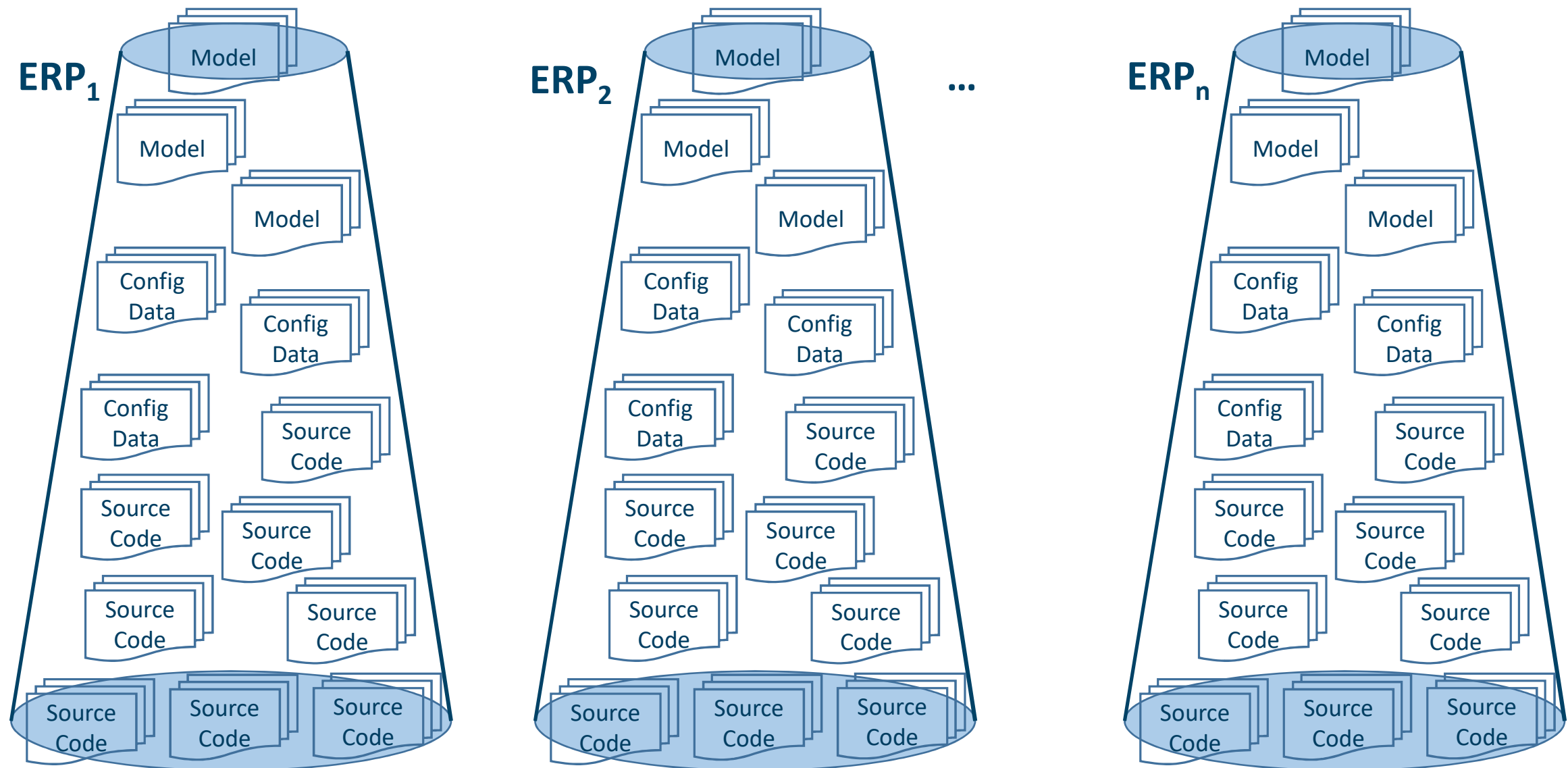
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LEVERAGING METAPROGRAMMING

# Overview

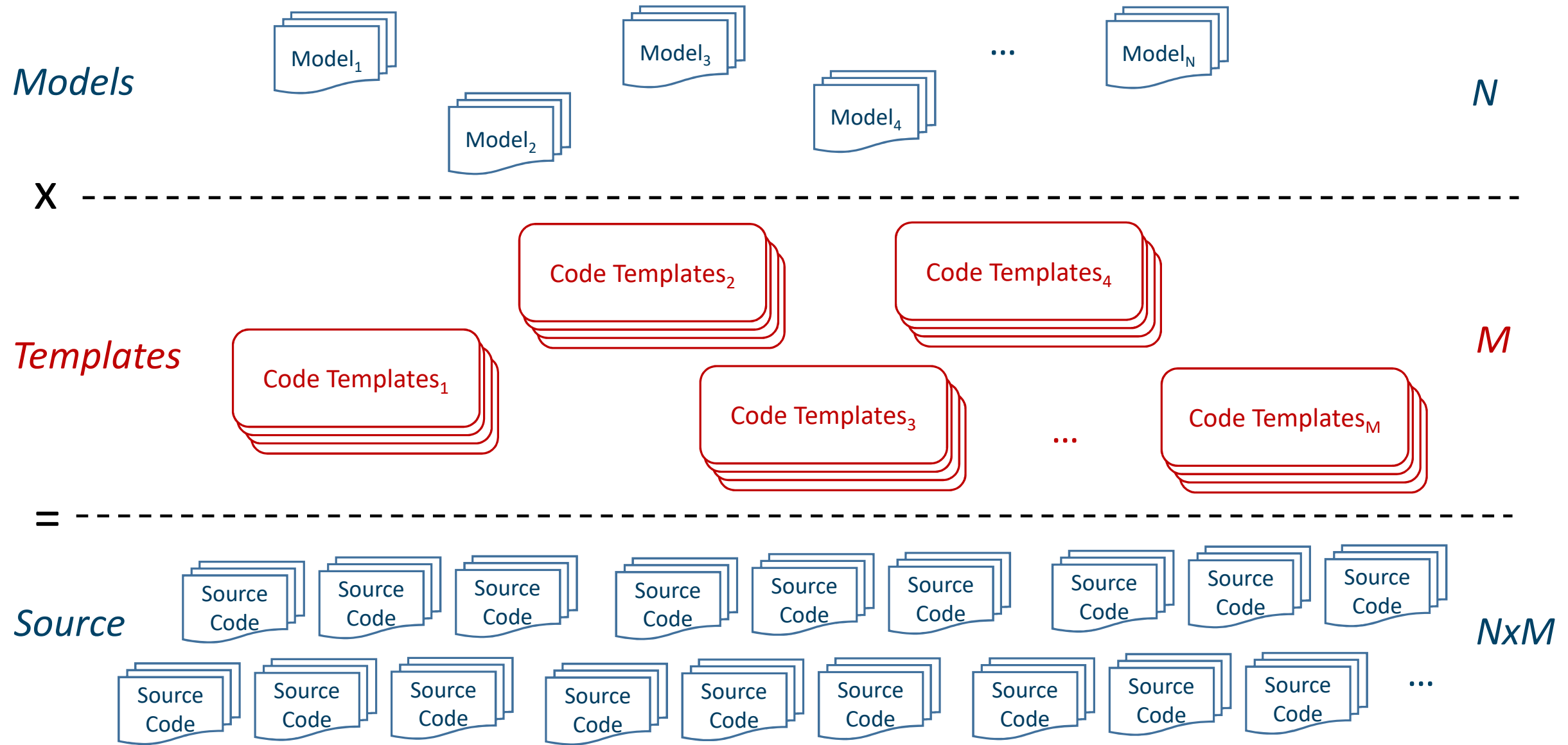


# Collaboration with Vertical Integration





# Collaboration with Horizontal Integration





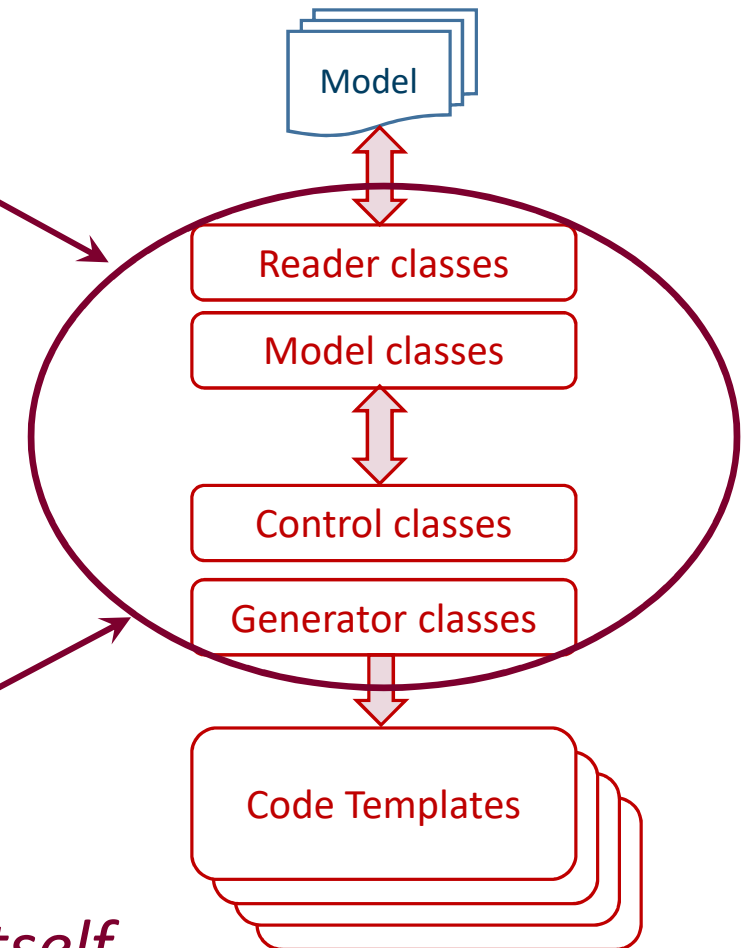
# Collaboration with Horizontal Integration

- Modelers would collaborate on **domain models**
  - Improving model versions and variants
  - Adding new functional business modules
- (Meta)programmers would collaborate on **templates**
  - Improving and integrating new insights
  - Adding and improving cross-cutting concerns
  - Supporting modified and new technologies
- Software systems would be based on **metaprogramming**
  - for a selected version of a domain model
  - using a specified set of coding templates
  - targeted at specific technology platform

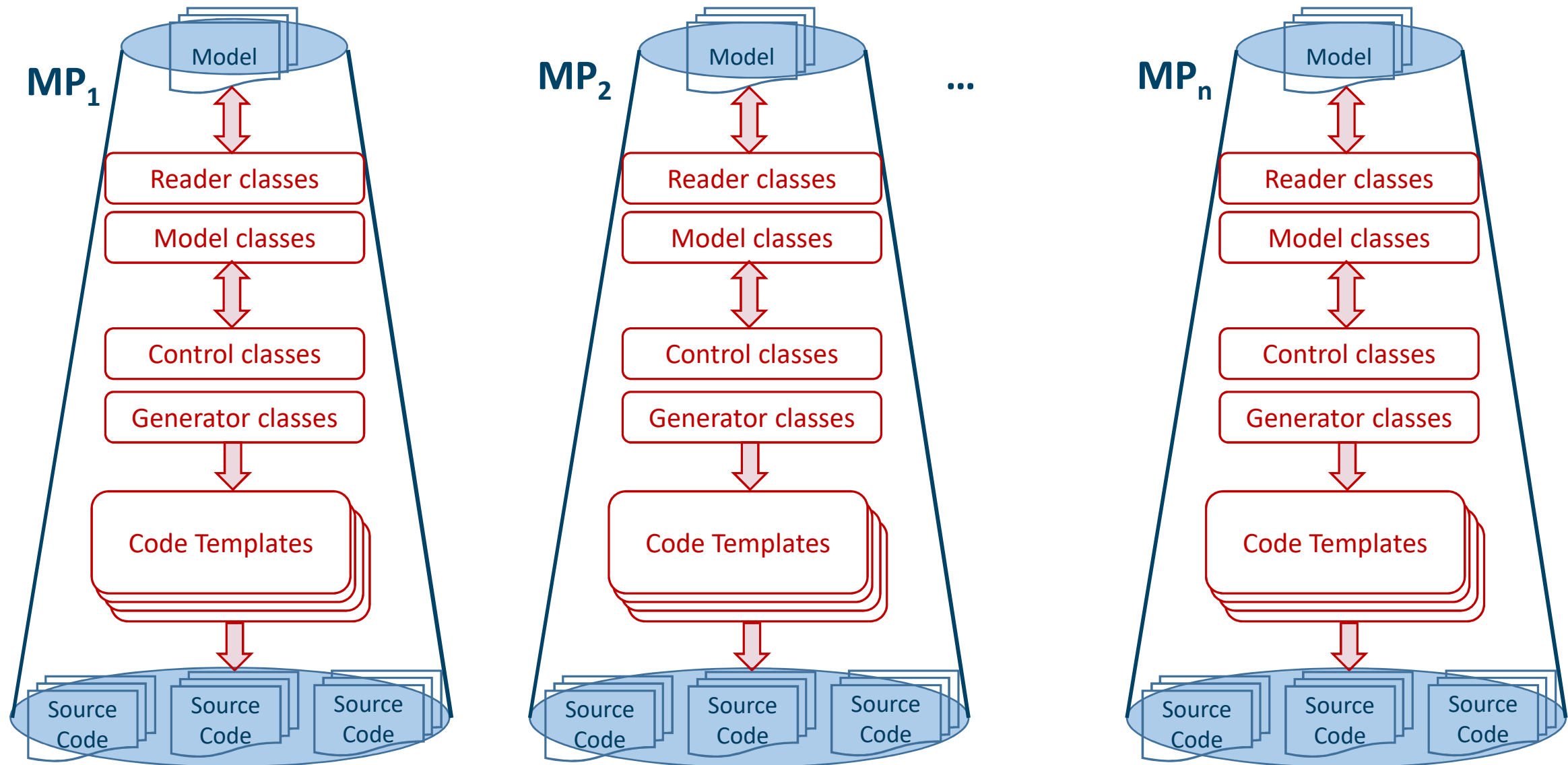
# Metaprogramming with Vertical Integration



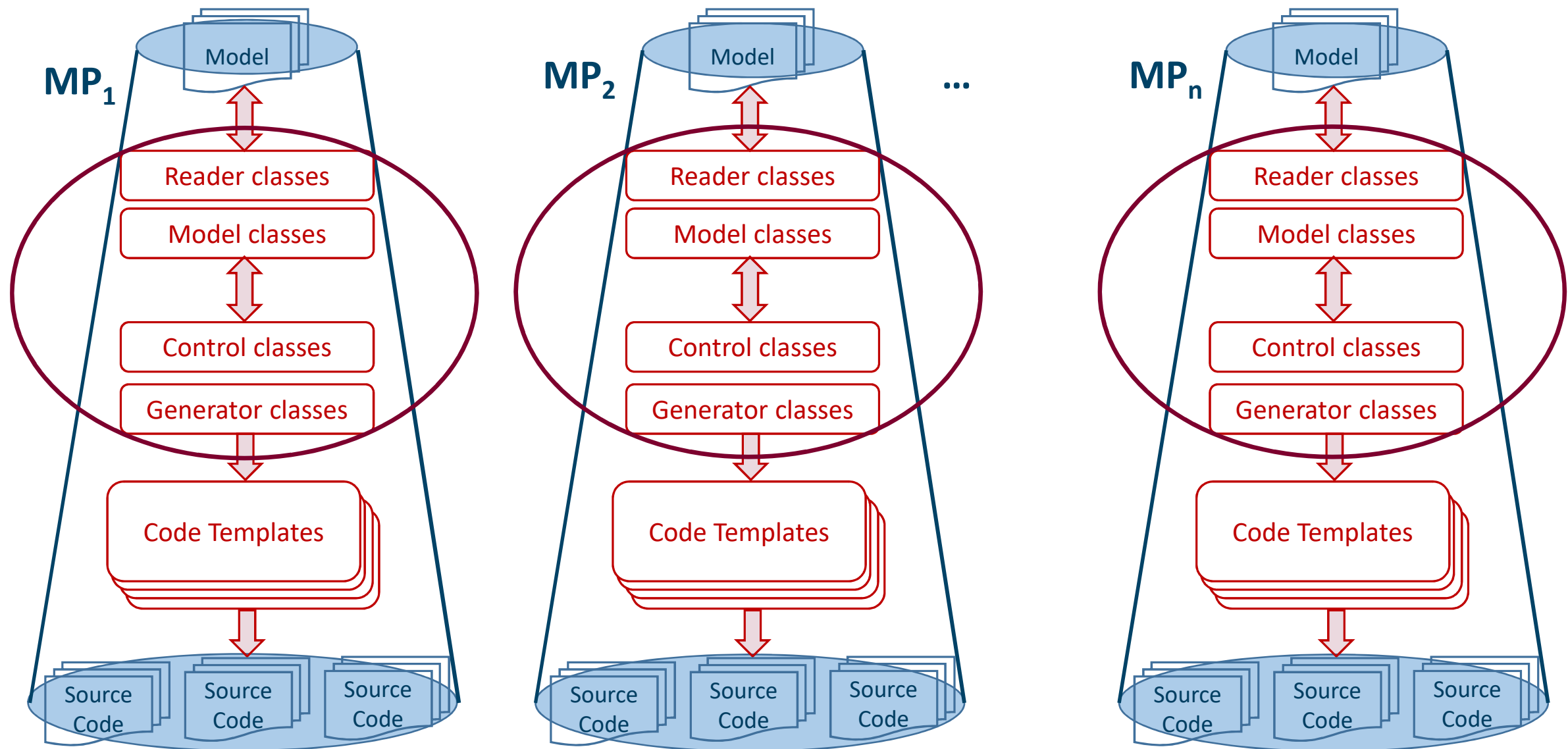
- You also have to maintain the meta-code
  - Consists of several modules
  - Is in general not trivial to write
- Will face growing number of implementations:
  - Different versions
  - Multiple variants
  - Various technology stacks
- Will have to adapt itself to:
  - Evolutions of its underlying technology
    - Which even may become obsolete
- Meta-Circularity: meta-code that (re)generates itself



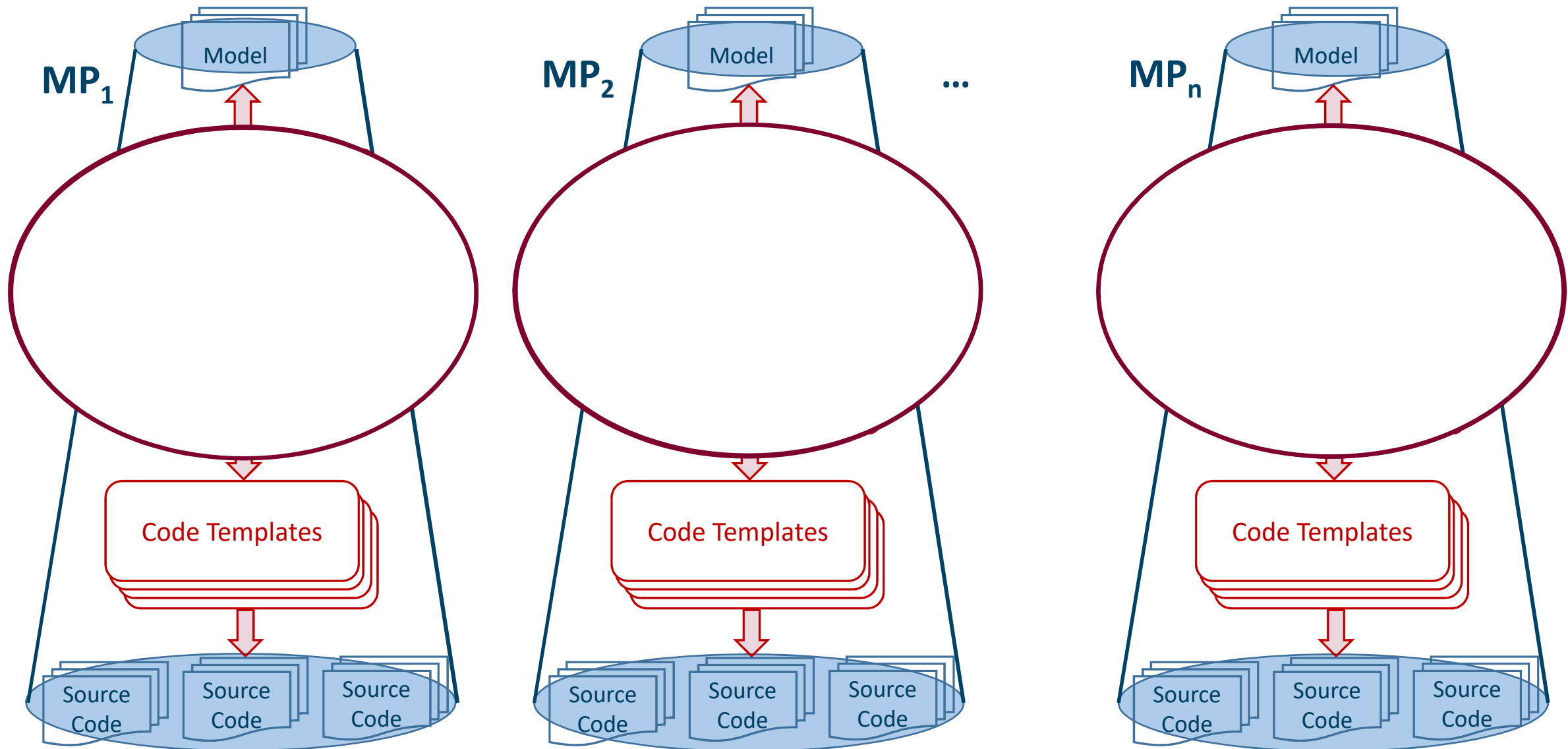
# Metaprogramming with Vertical Integration



# Metaprogramming with Vertical Integration



# Metaprogramming with Vertical Integration

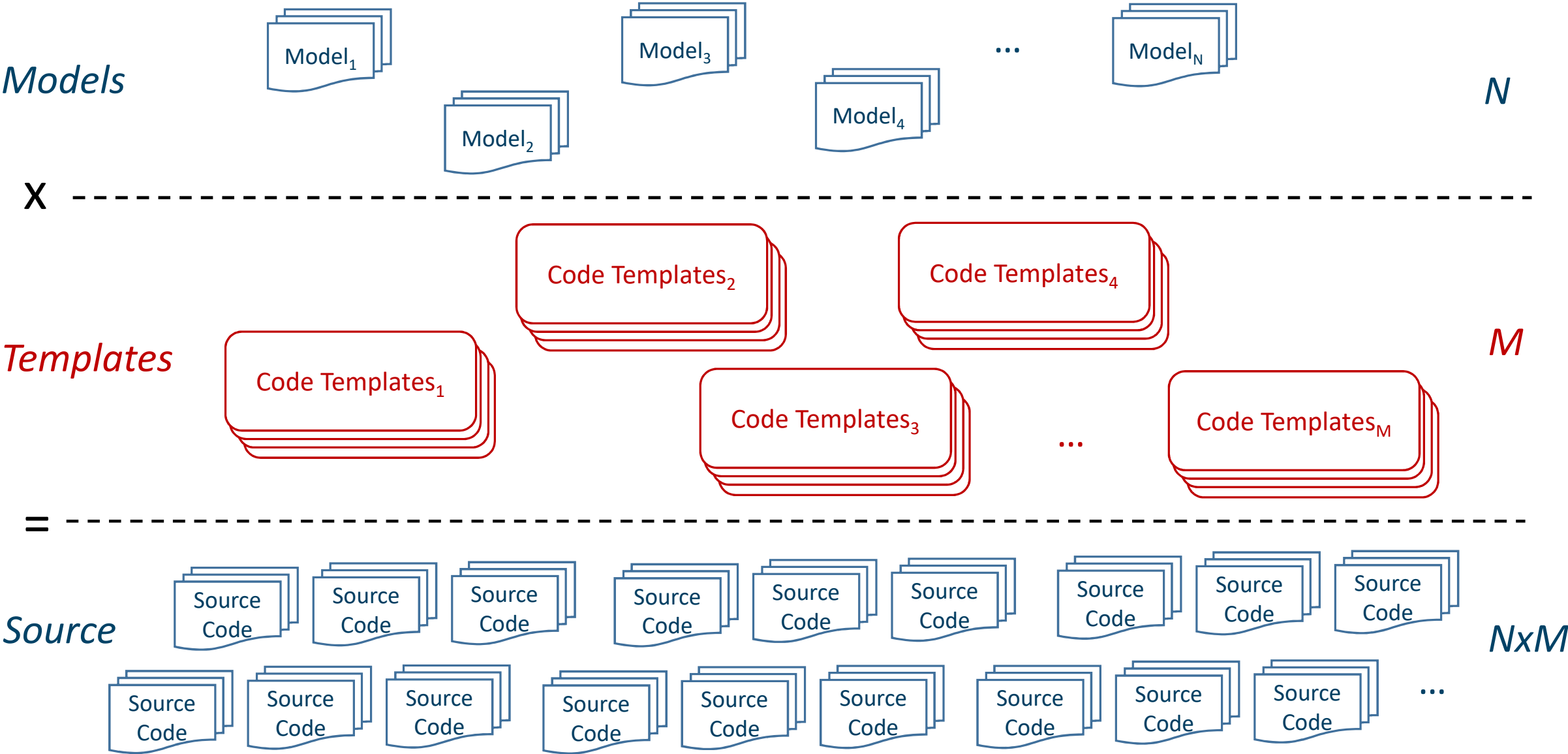


# Metaprogramming with Horizontal Integration



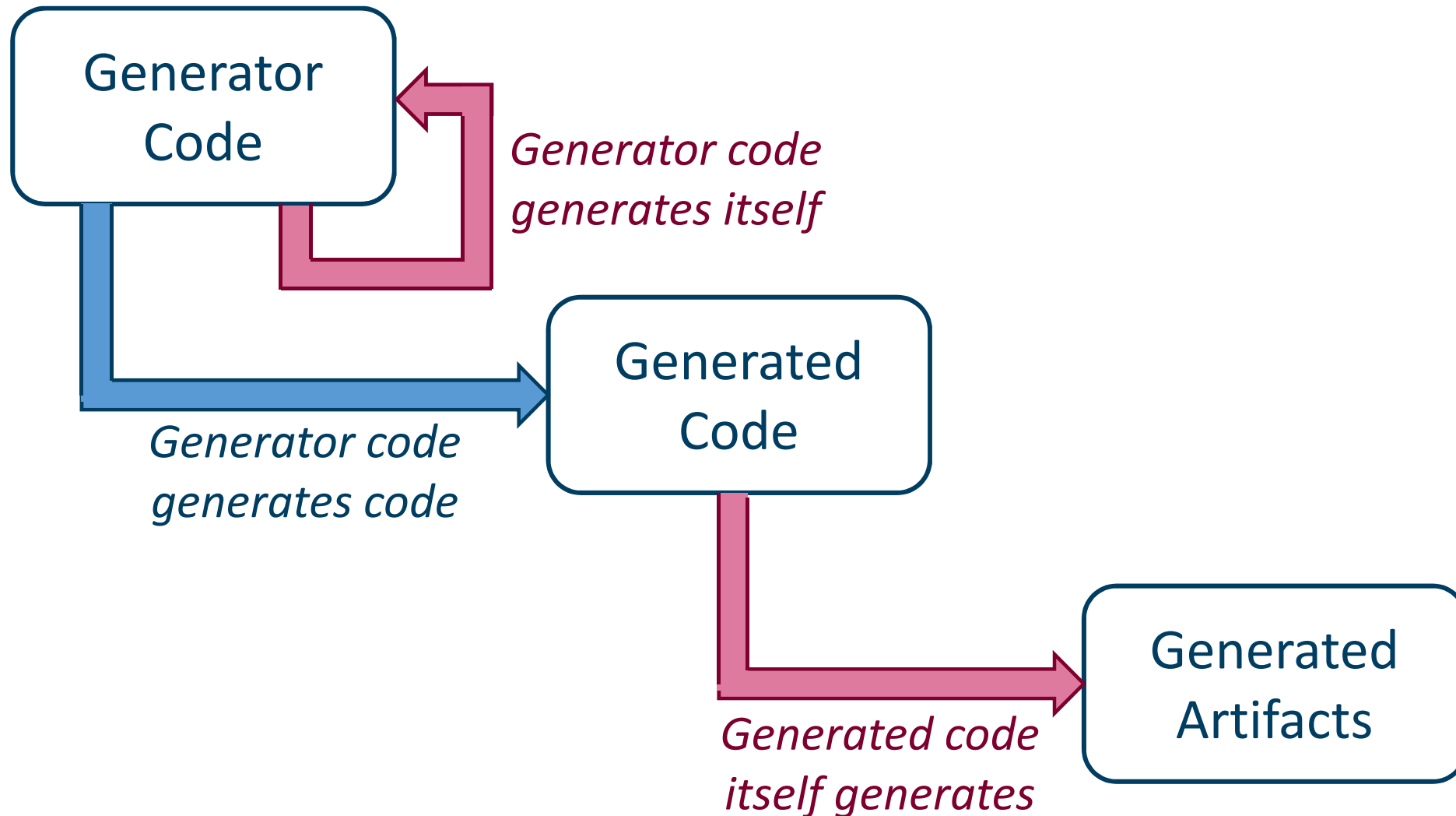
- Just like the programming code, the *metaprogramming code needs to be rejuvenated* and adapted to new technologies
- Just like the application skeletons, *the structure of the models itself needs to be able to evolve*
  - you need the models and the generative software to evolve
  - you need *meta-circular metaprogramming*
    - *i.e. generative programming that includes the generative code*

# On Horizontal Integration in Metaprogramming





# Bootstrapping Meta-Circular Metaprogramming



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LEVERAGING METAPROGRAMMING

## **Overview**



# The Case for Application Co-Creation



- The creation of a software application and/or product requires a large amount of **domain knowledge**
- The creation of a software application and/or product requires a large amount of **software know-how and infrastructure**
- Starting from a domain company, the software can either be
  - **Outsourced** to an IT services company
    - Can be quite *expensive*
  - **Insourced** by hiring software professionals
    - Requires a critical mass and can be *vulnerable*
- Both scenarios easily lead to external capital, restricting various degrees of freedom such as the *time frame* and the founders' *original goals*

# The Case for Application Co-Creation



- We envisage a long-term co-creation partnership featuring:
  - a *shared center for software* know-how and infrastructure
  - intense *collaboration on the models* between domain experts and software engineers supported by the metaprogramming environment
  - continuous *rejuvenation of the software application* based on the re-generation capabilities of the metaprogramming environment
  - build-up over time of a dedicated software team at the domain company to *consolidate knowledge* and balance the shared software center
  - *slow start of costs* and expenditures to allow for organic business development, including reduced rates and partial conversion to stocks
  - maximum internal capacity of starting co-creation partnerships at 20%

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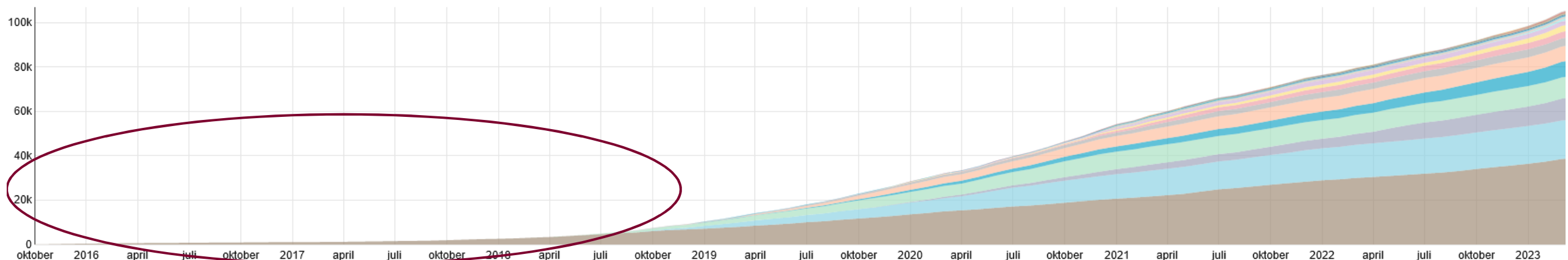
## **Overview**



# Case 1: Sustainable Energy Monitoring



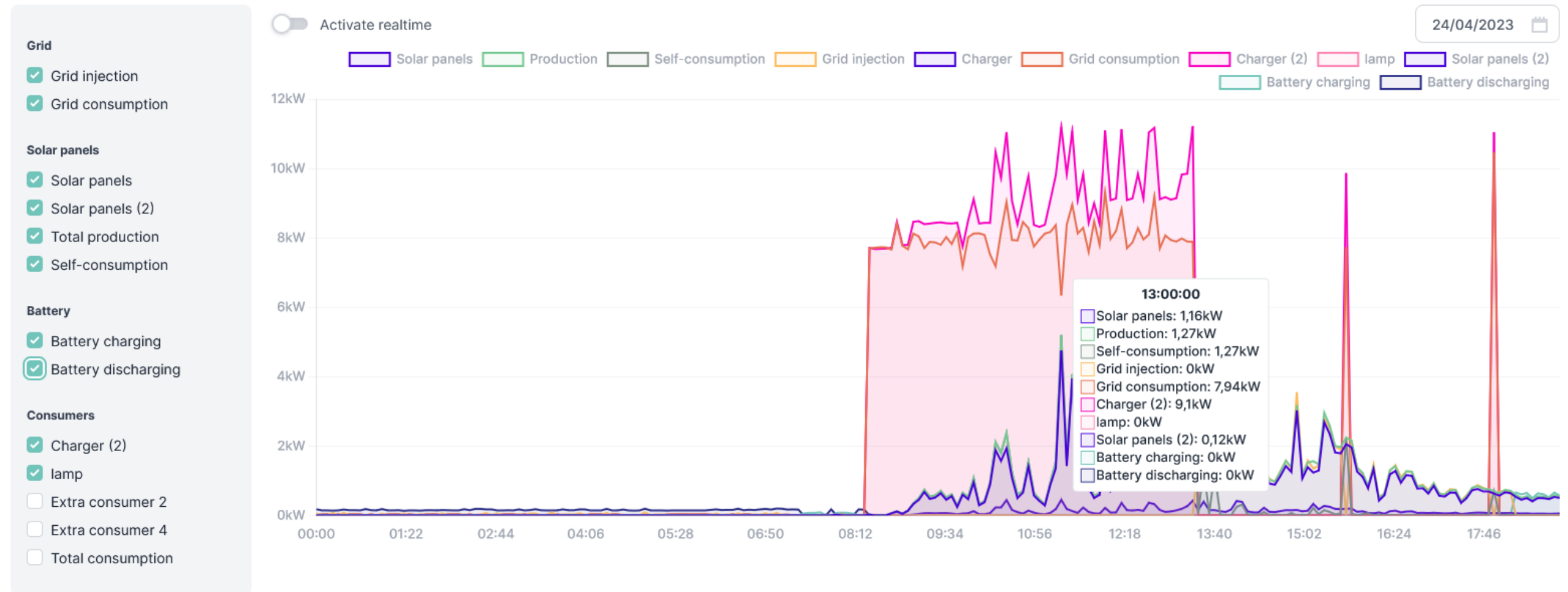
- Monitoring and management of residential energy installations, such as solar panels, heat pumps, batteries and charging stations
- Starting in 2015 with a market taking off extremely slow
- Taking off with 1 domain expert, 1 software engineer in shared center
- Evolving to 2 domain experts, 3 software engineers in shared center
- First software engineers will now be insourced



# Case 1: Sustainable Energy Monitoring



## Powers



## Case 2: Medical Transport via Drones



- Command & Control center for medical transport via drones, integrating hospital systems, air traffic control systems, and drone control systems
- Starting in 2015 before even the required legislation was put in place
- Taking off with 1 domain expert, 1 software engineer in shared center
- Evolving to 3-5 domain experts, 4 software engineers in shared center
- First software engineers will now be insourced



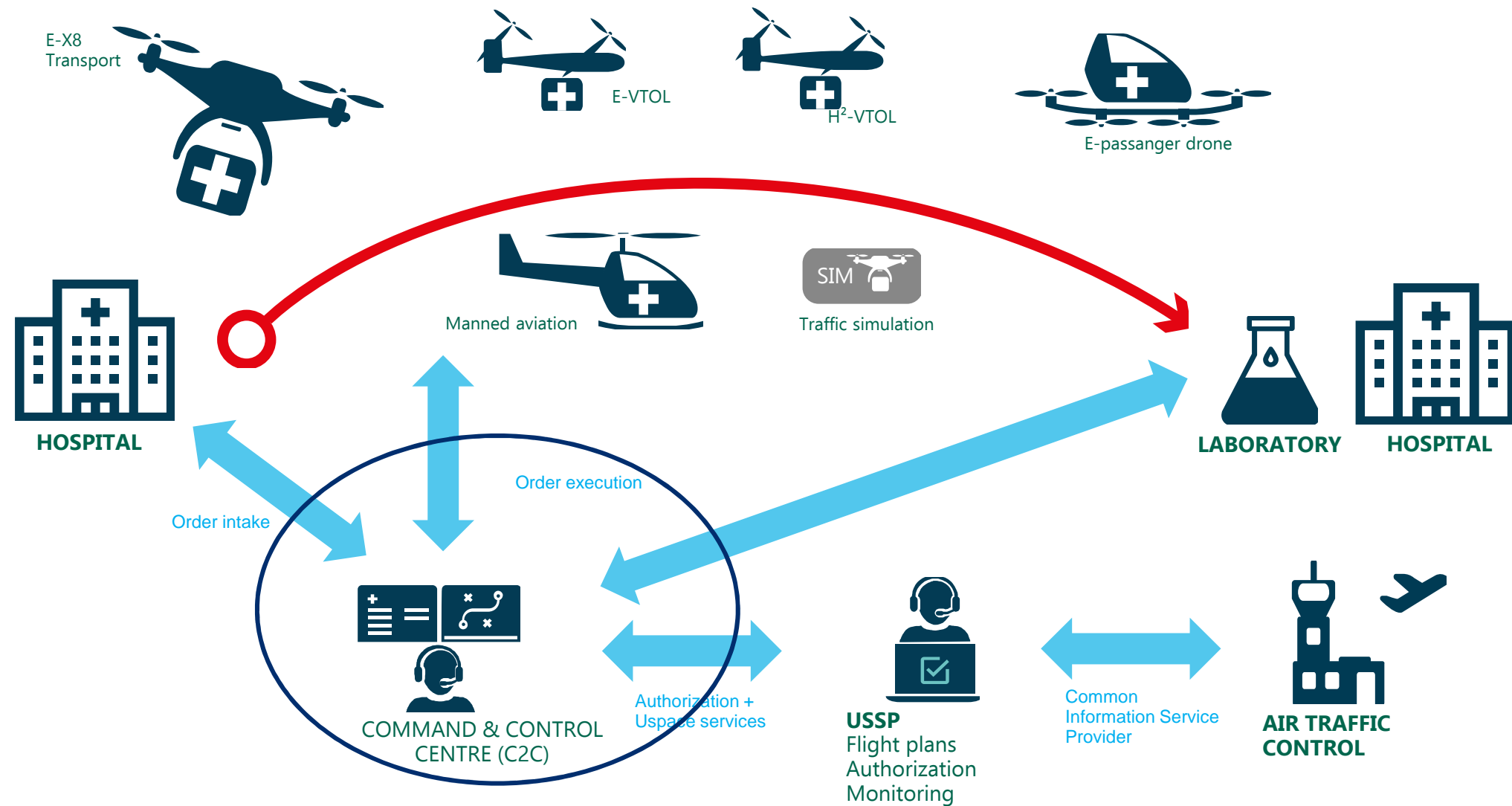
### **SAFIR-Med wins Digital European Sky Award**

Winner: Helicus coordinated EU project receives validation and recognition from EU aviation actors through prestigious award.

09/03/2023



# Case 2: Medical Transport via Drone



## Case 3: Privacy Management Software



- Privacy management software suite with international ambitions
- Starting in 2019 with very limited resources
- Taking off with 2-3 domain expert, 1 software engineer in shared center
- Evolving to 3-5 domain experts, 4 software engineers in shared center
- First software engineers are now being insourced



Belgium-based RESPONSUM raises  
€1M from Volta Ventures, can be  
extended up to €2.5M

# Case 3: Privacy Management Software



## The all-in-one privacy management software solution

Simplify and automate your Privacy compliance challenges with an all-in-one Privacy Management software. Minimize risks for your organization and turn Privacy into a competitive advantage.

[Get a free demo](#)



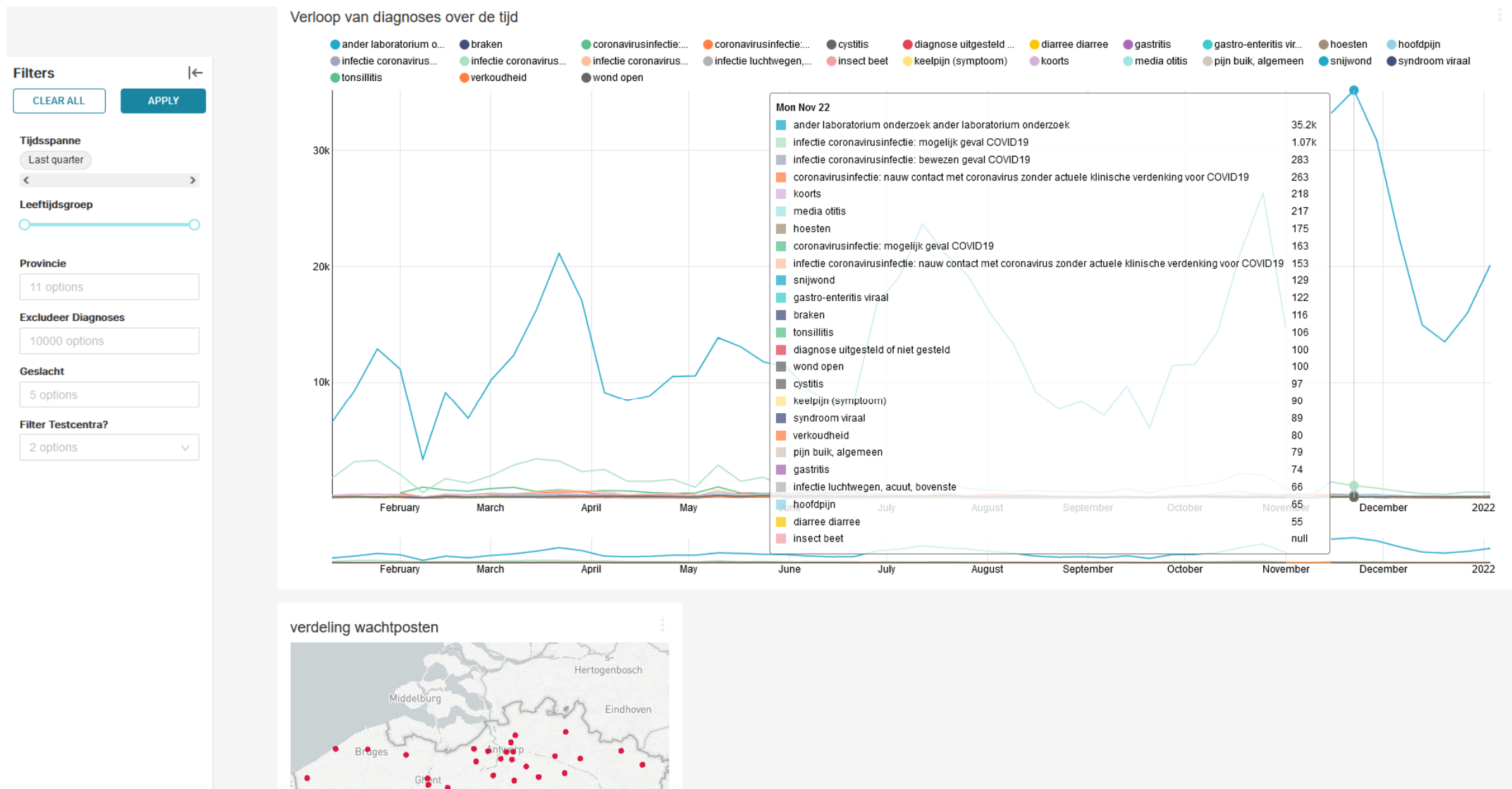
# Case 4: Referral Platform for Healthcare



- Referral platform for healthcare providers and primary care
- Starting in 2020 with extremely limited resources
- Taking off with 1 domain expert, 1 software engineer in shared center
- Currently continues in low expenditure mode



# Case 4: Referral Platform for Healthcare



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  - The need to scale
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LEVERAGING METAPROGRAMMING

# Overview



# Need to Scale Generative programming



- Automatically generating source code is as old as programming itself
  - Called *automatic programming*, *generative programming*, *metaprogramming*
- The issues that generative programming is supposed to address/solve are **as relevant and acute as ever**:
  - Software is growing in size and importance
  - Shortage of tens of thousands of programmers
  - Multi-trillion lines of code with billions of defects
  - Gigantic IT development and maintenance budgets
- For programming, interfaces have enabled *scalable collaboration*:
  - Within companies, across companies, in open source communities
  - Resulting in rich application offering and versatile hardware support

# The Field of Generative Programming



- Better known through names/trends like:
  - Model-Driven Architecture (MDA)
  - Model-Driven Engineering (MDE)
  - Model-Driven Software Development (MDSD)
  - Low-Code Development Platforms (LCDP)
  - No-Code Development Platforms (NCDP)
- The various trends share the *use of models to structure requirements* and/or *to represent domain knowledge*:
- The field is still evolving and facing challenges and criticisms:
  - Suitability for large-scale and mission-critical enterprise systems
  - Lack of *intermediate representation*, pervasive concepts for DSL reuse
  - Either a *conceptual gap* toward code, *or tied to* a technological solution



# Two-Sided Interfaces for Metaprogramming



- Generative programming performs a *transformation*
  - From domain and/or intermediate models
  - To code generators and programming code
- Need to define open *interfaces at both ends*
  - To add or extend domain models
  - To add or replace code generators
- A meta-circular architecture as proposed
  - Simplifies the definition of the interfaces
  - Allows for a horizontal integration architecture
  - Avoids the *non-scalable burden* on the meta-code
    - To integrate, or at least accommodate, ever more extensions at both ends

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# Exchanging Code Generators with Partners

- Using the *standard web application meta-model*, generators for
  - Implementations of layers in other frameworks
    - e.g., Spring Boot, Angular
  - Additional application functionality
    - e.g., advanced search, improved data security
- Using *additional dedicated meta-models* with generators for
  - Message connectors
  - Specific types of screens
  - Event handling
- Using completely different meta-models
  - Documents, cloud deployment, simulations

# Exchanging Code Generators with Partners



- Meta-models are based on a common basis of ERD / UML / OWL:
  - Entity classes or data entities
  - Attributes or datatype properties
  - References or object properties
  - *Instances* of these entities or classes
- After defining meta-models, tooling:
  - Generates the meta-circular stack for these entities, including:
    - classes representing model instances , XML readers and writers
    - view and control classes for create and manipulate models in a user interface
  - Provides native support
    - to enter models based on these meta-models
    - to invoke expanders defined for these models

# Exchanging Code Generators with Partners

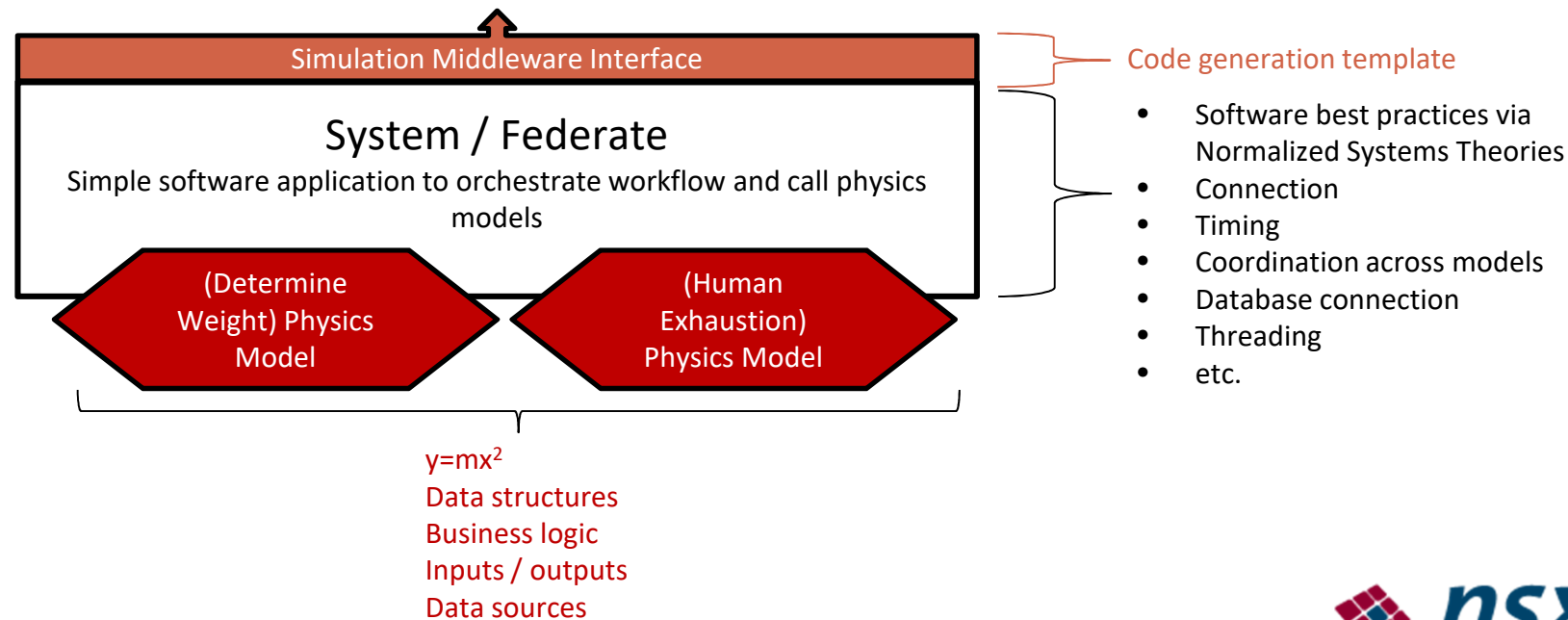


- Code generators are packaged as *Expansion Resources*, containing
  - Sets of individual *expanders*, each generating 1 artifact
  - Possibly a meta-model definition and/or transmuters
  - Possibly some run-time libraries
- Expansion resources can be made available to all partners
  - Willingness is abundant, technicalities challenging
- Developed expansion resources include
  - Some major bundles from Dutch Tax Office
    - Message connectors, view models
  - Several smaller bundles from partners like Cast4All, Responsum
    - Advanced search, data security

# Integrating Another Metaprogramming System



- Integration with models from the High-Level Architecture for distributed simulations to combine federated simulations



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An abstract graphic on the right side of the slide featuring a complex network of interconnected nodes and lines, resembling a molecular structure or a data network. The nodes are small circles, and the lines are thin, creating a web-like pattern that extends across the right half of the slide.

# Conclusion



- We have argued that the ability to *collaborate and evolve is crucial for software to realize leverage effects* in a scalable and sustainable way
- We have argued that the application of metaprogramming, and even *meta-circular metaprogramming is crucial* to realize these abilities
- We have explained how these abilities can *enable the productive and sustainable co-creation of software* applications with several cases
- We have indicated that this *co-creation at the meta-level can even be more powerful*, and have explained our first elementary steps
- We invite everyone who is interested in making and exchanging modules for code generation, i.e., expansion resources, to join us



# Some References



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**QUESTIONS ?**

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